

## **2017 Board of Selectmen / Town Manager Goals**

### **2017 Goals:**

1. Adhere to the Board of Selectmen Fiscal Year 2018 Budget Policy Direction.
2. Support town management staff in the streamlining and simplifying of town operations and functions to ensure the best use of staff, reduced costs, and efficiencies in allocation of town resources, while maintaining the quality of services to the public.
3. Continue to monitor health insurance benefits and identify ways to control costs. Analyze the upcoming changes in the health insurance industry related to federal healthcare reform; recommend changes as required.
4. Work with the Permanent Town Building Committee (PTBC) and other town committees to coordinate the following large capital projects: combined dispatch center, new fire station, Roudenbush rehabilitation project, and new center replacement building.
5. Conduct research into the implementation of new state laws and regulations related to recreational marijuana usage; which may include the development of a bylaw or bylaws for consideration by Town Meeting, initiating a referendum for consideration, potential modifications to applicable town employment policies, and the coordination of new policies or regulations of various town boards, such as the Board of Health and the Planning Board.
6. Evaluate past energy consumption data across municipal buildings and develop conservation measures to decrease electricity and natural gas usage.
7. Support the 12 North Main Street Task Force's efforts to finalize a request for proposals (RFP), release the RFP to interested parties in compliance with M.G.L Chapter 30B, form a review committee to evaluate all proposals received, and recommend award to the Board of Selectmen for the disposition of the property.
8. Attempt to dispose of the Town Farm property with a Historic Preservation Restriction.
9. Assist Recreation Department/Commission with releasing a feasibility study to conduct research into the community's long-term recreation needs for the community.
10. Improve community outreach efforts by taking advantage of social media and maintain our town website to get up-to-date information out to our residents.

### **Multiple Year Goals:**

1. Support the Commission on Disability to identify and address issues related to compliance with the American with Disabilities Act.
2. Proactively seek federal, state, and other grant opportunities to increase revenue for our town.
3. Work with Pedestrian Safety Committee, Police, Fire, Engineering, Highway, Health, and other departments to investigate ways to promote Westford as a healthy community through policies, programs, and infrastructure planning.
4. Perform thorough research to develop a long-term solution to proactively manage all town wastewater assets. Research shall include site specific maintenance requirements, assignment of responsible party for oversight and day-to-day operations, and the budgetary impacts for implementation.